

# CERTIFICATE



OF ASSOCIATE MEMBERSHIP:  
April 2025 – March 2026

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is a member of The National Care Forum, who are a leading voice in promoting quality care through the not-for-profit care sector.

A handwritten signature in black ink, appearing to read 'Vic Rayner', is positioned above a horizontal white line.

**Vic Rayner**  
CEO

A handwritten signature in black ink, appearing to read 'Andy Cole', is positioned above a horizontal white line.

**Andy Cole**  
Chair

